

**Inuit Circumpolar
Council (Canada) Inc.**

**Non-consolidated Financial Statements
March 31, 2025**

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Independent Auditor's Report

To the Directors of
Inuit Circumpolar Council (Canada) Inc.

**Raymond Chabot
Grant Thornton LLP**
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Opinion

We have audited the non-consolidated financial statements of Inuit Circumpolar Council (Canada) Inc. (hereafter "the Council"), which comprise the statement of non-consolidated financial position as at March 31, 2025, and the non-consolidated statements of operations, changes in net assets and cash flows for the year then ended, and notes to non-consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying non-consolidated financial statements present fairly, in all material respects, the financial position of the Council as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the non-consolidated financial statements" section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the non-consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other matter – Supplementary information

The supplementary information included in the schedules is not an integral part of the financial statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an audit opinion, a review conclusion or any other form of assurance on this supplementary information.

Responsibilities of management and those charged with governance for the non-consolidated financial statements

Management is responsible for the preparation and fair presentation of the non-consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of non-consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the non-consolidated financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's responsibilities for the audit of the non-consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the non-consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these non-consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the non-consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control;

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the non-consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the non-consolidated financial statements, including the disclosures, and whether the non-consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Raymond Chabot Grant Thornton LLP

Chartered Professional Accountants,
Licensed Public Accountants

Ottawa, Canada
October 3, 2025

Inuit Circumpolar Council (Canada) Inc.

Non-consolidated Operations

Year ended March 31, 2025

	<u>2025</u>	<u>2024</u>
	\$	\$
Contribution revenue (Note 3)	4,274,906	5,279,665
Expenses		
Salaries and employee benefits	2,257,327	1,663,179
Travel	693,094	824,764
Professional fees	850,408	1,149,243
Administrative fees on projects	268,257	292,321
Communications	192,257	352,009
Rent, equipment and facilities	145,458	148,178
Operating costs	129,479	118,863
Recovery of administrative fees on projects	(268,257)	(288,926)
Amortization of tangible capital assets	3,934	5,580
Contributions to regions		1,000,000
	<u>4,271,957</u>	<u>5,265,211</u>
Excess of revenues over expenses	<u><u>2,949</u></u>	<u><u>14,454</u></u>

The accompanying notes are an integral part of the non-consolidated financial statements.

Inuit Circumpolar Council (Canada) Inc.

Non-consolidated Changes in Net Assets

Year ended March 31, 2025

	2025			2024
	Invested in tangible capital assets	Unrestricted	Total	Total
	\$	\$	\$	\$
Balance, beginning of year	3,252	125,488	128,740	114,286
Excess of revenue over expenses	(3,934)	6,883	2,949	14,454
Net assets invested	1,243	(1,243)		
Balance, end of year	561	131,128	131,689	128,740

The accompanying notes are an integral part of the non-consolidated financial statements.

Inuit Circumpolar Council (Canada) Inc.
Non-consolidated Cash Flows
Year ended March 31, 2025

	<u>2025</u>	<u>2024</u>
	\$	\$
OPERATING ACTIVITIES		
Excess of revenues over expenses	2,949	14,454
Non-cash items		
Amortization of tangible capital assets	3,934	5,580
Changes in working capital items		
Trade and other receivables	181,096	(221,089)
Prepaid expenses	6,248	(2,704)
Trade payables and other operating liabilities	18,141	134,057
Deferred contributions	<u>(508,400)</u>	<u>2,282,531</u>
Cash flows from operating activities	(296,032)	2,212,829
FINANCING ACTIVITIES		
Repayment of obligation under a capital lease and cash flows from financing activities	<u>(1,243)</u>	
Net increase (decrease) in cash	(297,275)	2,212,829
Cash, beginning of year	<u>4,548,737</u>	<u>2,335,908</u>
Cash, end of year	<u><u>4,251,462</u></u>	<u><u>4,548,737</u></u>

The accompanying notes are an integral part of the non-consolidated financial statements.

Inuit Circumpolar Council (Canada) Inc.

Non-consolidated Financial Position

March 31, 2025

	2025	2024
	\$	\$
ASSETS		
Current		
Cash	4,251,462	4,548,737
Trade and other receivables (Note 4)	449,602	630,698
Prepaid expenses	30,684	36,932
	4,731,748	5,216,367
Long-term		
Tangible capital assets (Note 5)	8,860	3,252
	4,740,608	5,219,619
LIABILITIES		
Current		
Trade payables and other operating liabilities (Note 7)	762,261	744,120
Deferred contributions (Note 8)	3,838,359	4,346,759
Current portion of obligation under a capital lease	1,772	
	4,602,392	5,090,879
Obligation under a capital lease	6,527	
	4,608,919	5,090,879
NET ASSETS		
Invested in tangible capital assets	561	3,252
Unrestricted	131,128	125,488
	131,689	128,740
	4,740,608	5,219,619

The accompanying notes are an integral part of the non-consolidated financial statements.

On behalf of the Board,



Director



Director

Inuit Circumpolar Council (Canada) Inc.

Notes to Non-consolidated Financial Statements

March 31, 2025

1 - GOVERNING STATUTES AND PURPOSE OF THE COUNCIL

The Council is a not-for-profit organization incorporated with Letters Patent under the provisions of Part 2 of the Canada Corporations Act on November 5, 1984, which started its operations on April 1, 1985. Effective November 1, 2013, the Council continued its articles of incorporations under the Canada Not-for-profit Corporations Act. The Council is exempt from income tax.

The object of the Council is to promote Inuit culture in Canada and the circumpolar region and increase knowledge of its members in the areas of social, economic and cultural studies about and for Inuit.

2 - SUMMARY OF ACCOUNTING POLICIES

Basis of presentation

The Council's non-consolidated financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Accounting estimates

The preparation of non-consolidated financial statements requires management to make estimates and assumptions that affect the amounts recorded in the non-consolidated financial statements and notes to non-consolidated financial statements. These estimates are based on management's best knowledge of current events and actions that the Council may undertake in the future. Actual results may differ from these estimates.

Revenue recognition

The Council follows the deferral method of accounting for contributions. Under this method, contributions restricted for future period expenses are deferred and are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

The Council recognizes its recovery of administrative fees on projects, in accordance with the terms of agreements, as services are provided, when the fees are fixed or determinable and collection is reasonably assured.

Financial assets and liabilities

Initial measurement

Upon initial measurement, the Council's financial assets and liabilities from transactions not concluded with related parties and those from transactions with parties whose sole relationship with the entity is in the capacity of management (and members of the immediate family) are measured at fair value, which, in the case of financial assets or financial liabilities that will be measured subsequently at amortized cost, is increased or decreased by the amount of the related financing fees and transaction costs. The Council's financial assets and liabilities from related party transactions are measured at cost.

Inuit Circumpolar Council (Canada) Inc.

Notes to Non-consolidated Financial Statements

March 31, 2025

2 - SUMMARY OF ACCOUNTING POLICIES (Continued)

Subsequent measurement

At each reporting date, the Council measures its financial assets and liabilities from transactions not concluded with related parties at amortized cost (including any impairment in the case of financial assets), whereas those from related party transactions are measured using the cost method (including any impairment in the case of financial assets).

With respect to financial assets measured at amortized cost or using the cost method, the Council assesses whether there are any indications of impairment. When there is an indication of impairment, and if the Council determines that during the year there was a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it will then recognize a reduction as an impairment loss in earnings. The reversal of a previously recognized impairment loss on a financial asset measured at amortized cost or using the cost method is recognized in earnings in the year the reversal occurs.

Tangible capital assets

Tangible capital assets acquired are recorded at cost. When the Council receives contributions of tangible capital assets, their cost is equal to their fair value at the contribution date plus all costs directly attributable to the acquisition of the tangible capital assets, or at a nominal value if fair value cannot be reasonably determined.

Amortization

Tangible capital assets are amortized on a straight-line basis over their estimated useful lives at the following annual rates:

	<u>Periods</u>
Computer equipment	3 years
Office furniture and equipment	5 years
Leasehold improvements	5 years
Assets under capital lease	
Computer equipment	3 years
Office furniture and equipment	5 years

Write-down

When conditions indicate that a tangible capital asset is impaired, the net carrying amount of the tangible capital asset is written down to the tangible capital asset's fair value or replacement cost. The write-down is accounted for in the statement of operations and cannot be reversed.

Controlled organization

The Council chose not to consolidate the controlled organization but rather present by way of note the summary of its financial statements (Note 10).

Inuit Circumpolar Council (Canada) Inc.

Notes to Non-consolidated Financial Statements

March 31, 2025

3 - CONTRIBUTION REVENUE

	2025	2024
	\$	\$
Crown-Indigenous Relations and Northern Affairs Canada	551,050	584,164
Inuit Tapiriit Kanatami (1)	413,602	312,337
Memorial University	663,941	1,403,769
Global Affairs Canada	681,831	991,900
Nunavut Tunngavik Inc.	203,485	238,505
I.C.C. Foundation (2)	180,195	411,427
Government of Nunavut	150,000	175,000
Inuvialuit Regional Corporation	109,154	106,605
Nunatsiavut Government	79,858	75,000
Laval University	61,299	64,341
Environment & Climate Change Canada	291,836	52,938
Indigenous Services Canada (FNIHB)	58,825	40,175
Protection of the Arctic Marine Environment		5,691
Fisheries & Oceans Canada	93,964	8,770
Miscellaneous	31,618	60,581
Canada Council for the Arts	131,000	200,834
Canadian Council of Archives	28,071	
ICC Greenland	35,921	53,413
Canadian Heritage		217,383
University of Manitoba	53,900	
Library and Archives Canada	66,998	83,448
University of Saskatchewan	25,311	
Makivvik (in-kind)	26,780	32,136
Makivvik	107,773	
Moore Foundation	228,494	144,598
Donation	-	16,650
	4,274,906	5,279,665

(1) During the year, the Council recognized contributions via Inuit Tapiriit Kanatami as outlined in this table:

	2025	2024
	\$	\$
Health Canada	182,500	156,800
Environment Canada		47,861
Crown-Indigenous Relations and Northern Affairs Canada		51,175
Inuit Research Network	15,014	5,101
Data Strategy Development	98,600	51,400
ICPC - Inuit Crown Partnership Committee	98,360	
Environmental Priorities/Conservation & Wildlife Issues	12,750	
Travel reimbursements	6,378	
	413,602	312,337

Inuit Circumpolar Council (Canada) Inc.

Notes to Non-consolidated Financial Statements

March 31, 2025

(2) During the year, the Council recognized contributions via I.C.C. Foundation as outlined in this table:

	<u>2025</u>	<u>2024</u>
	\$	\$
Oceans North Conservation Society		44,210
Climate Justice Resilience Fund	11,865	99,696
G&B Moore Foundation		64,102
WWF-Canada	20,000	47,000
MakeWay		25,000
Sall Foundation		51,161
Oak Foundation		46,000
Pew Charitable Trusts	101,288	9,683
Monarch Foundation	19,741	19,378
Oceans Conservancy	27,301	5,197
	<u>180,195</u>	<u>411,427</u>

The Council also received an In-kind contribution of \$26,780 (2024, \$32,136) from Makivvik for the use of office facilities and related costs.

4 - TRADE AND OTHER RECEIVABLES

	<u>2025</u>	<u>2024</u>
	\$	\$
Trade accounts receivable	411,569	552,409
Deductions at source reimbursement		14,996
Indirect taxes receivable	44,033	68,043
	455,602	635,448
Doubtful accounts	6,000	4,750
	<u>449,602</u>	<u>630,698</u>

(a) As at March 31, 2025, two contributors represent 40% and 34% of trade accounts receivable (33% and 25% as at March 31, 2024).

5 - TANGIBLE CAPITAL ASSETS

	<u>2025</u>		<u>2024</u>
	Cost	Accumulated amortization	Net carrying amount
	\$	\$	\$
Leasehold improvements	22,813	22,813	1,210
Computer equipment	17,309	17,309	
Furniture and fixtures	93,639	92,413	1,226
Assets under capital lease	9,542	1,908	7,634
	<u>143,303</u>	<u>134,443</u>	<u>8,860</u>
			3,252

During the year, the council acquired assets under capital lease for a total cost of \$9,542 by way of capital leases.

Inuit Circumpolar Council (Canada) Inc.

Notes to Non-consolidated Financial Statements

March 31, 2025

6 - BANK INDEBTEDNESS

The bank loan, for an authorized amount of \$75,000, bears interest at prime plus 1.5% (6.45%; 8.70% as at March 31, 2024) and is subject to renewal annually. A general security agreement covering all of the Council's assets has been pledged as collateral for the line of credit. As of the year-end, no amounts were borrowed against the line of credit (2024 - \$Nil).

An amount of \$40,000 is available as credit cards as at March 31, 2025, the amount used is \$20,546 (\$39,090 as at March 31, 2024).

7 - TRADE PAYABLES AND OTHER OPERATING LIABILITIES

Government remittances total \$25,028 as at March 31, 2025 (\$31,249 as at March 31, 2024).

8 - DEFERRED CONTRIBUTIONS

Deferred contributions consist of unspent project grants received for expenses in the subsequent year. The Council receives the contributions from government and various funding agencies and are restricted to be spent on specific projects.

	<u>2025</u>	<u>2024</u>
	\$	\$
Balance, beginning of year	4,346,759	2,064,228
Amount received during the year	3,766,506	7,562,196
Amount recognized in statement of operations during the year	<u>(4,274,906)</u>	<u>(5,279,665)</u>
Balance, end of year	<u>3,838,359</u>	<u>4,346,759</u>

9 - OBLIGATION UNDER A CAPITAL LEASE

	<u>2025</u>	<u>2024</u>
	\$	\$
Obligation under a capital lease for office equipment, 7%, maturing in January 2029	8,299	
Current portion	<u>1,772</u>	
	<u>6,527</u>	

The minimum lease payments under the capital lease for the next four years and the balance of the obligation are as follows:

	<u>\$</u>
Year ending March 31	2,278
2026	2,278
2027	2,278
2028	2,278
2029	<u>2,689</u>
Total minimum lease payments	9,523
Interest expense included in minimum lease payments	<u>1,224</u>
Balance of the obligation	<u>8,299</u>

Inuit Circumpolar Council (Canada) Inc.

Notes to Non-consolidated Financial Statements

March 31, 2025

10 - CONTINGENCY

Contribution revenue of the Council is subject to conditions regarding the expenditure of the funds. The Council's accounting records are subject to audit by funding agencies to identify instances, if any, in which the amounts charged to projects have not complied with the agreed terms and conditions, and which, therefore, would be refundable to the funding agency. Any adjustments to the financial statements as a result of these audits will be recorded in the period in which they become known.

11 - RELATED PARTY TRANSACTIONS

The Council and Inuit Tapiriit Kanatami are organizations under common management by virtue of having a common Board of Directors.

During the year, the Council received contributions of \$239,707 (2024 - \$367,000) from Inuit Tapiriit Kanatami.

The Council is the controlling and beneficiary entity of I.C.C. Foundation which was incorporated by Letters Patent under the provisions of Part 2 of the Canada Corporations Act on August 6, 1987 and began operations on January 1, 1991, was registered as a charitable organization on November 1, 1988 and the official registration number assigned is 0807495-22. Effective November 1, 2013, the Foundation continued its articles of incorporation under the Canada Not-for-profit Corporations Act. The Foundation is exempt from income tax.

The object of the Foundation is to promote Inuit culture in Canada and the circumpolar region and increase knowledge of its members in the areas of social, economic and cultural studies about and for Inuit.

	<u>2025</u>	<u>2024</u>
	\$	\$
Financial position		
Total assets	8,467	8,384
Total liabilities		
Total net assets	8,467	8,384
Operations		
Total revenues	138,688	249,362
Total expenses	138,605	247,254
Excess (deficiency) of revenues over expenses	(83)	(2,108)
Cash flows from operations	83	14,542

During the year, the Council received contributions of \$138,300 (2024 - \$247,154) from the Foundation.

These amounts are included in the statement of operations. Transactions between the three entities are measured at the exchange amount.

Inuit Circumpolar Council (Canada) Inc.

Notes to Non-consolidated Financial Statements

March 31, 2025

12 - FINANCIAL RISKS

Credit risk

The Council is exposed to credit risk regarding the financial assets recognized in the statement of financial position. The Council has determined that the financial assets with more credit risk exposure are trade and other receivables (except indirect taxes receivable) since failure of any of these parties to fulfil their obligations could result in significant financial losses for the Council.

Liquidity risk

The Council's liquidity risk represents the risk that the Council could encounter difficulty in meeting obligations associated with its financial liabilities. The Council is, therefore, exposed to liquidity risk with respect to all of the financial liabilities recognized on the statement of financial position.

13 - COMMITMENT

The Council has entered into a long-term lease agreement expiring on February 28, 2029 which calls for lease payments of \$153,136 for the rental of premises. Minimum lease payments for the next four years are \$38,284 from 2026 to 2029.

The Council has entered into a lease agreement expiring on February 28, 2029 which calls for lease payments of \$181,326 for the rental of another floor of the same building. Minimum lease payments for the next four years are \$46,296 from 2026 to 2028 and \$42,438 in 2029.

The Council has entered into a lease agreement expiring March 31, 2029 which calls for lease payments of \$7,612 for the rental of copier. Minimum lease payments for the next five years are \$1,931 from 2026 to 2028 and \$1,819 in 2029.

Inuit Circumpolar Council (Canada) Inc.

Schedules - Statement of Revenue and Expenses by Project

Year ended March 31, 2025

(Unaudited)

	<u>2025</u>	<u>2024</u>
	\$	\$
GENERAL OPERATIONS		
Contribution revenue		
Makivvik	100,000	-
Inuvialuit Regional Corporation	100,000	100,000
Nunatsiavut Government	75,000	75,000
Nunavut Tunngavik Inc.	150,000	150,000
Government of Nunavut	150,000	150,000
Inuit Tapiriit Kanatami	4,206	-
Sall Foundation	-	51,161
Miscellaneous	9,193	14,828
ICC Greenland	-	44,403
Administrative	268,257	288,926
Makivvik in kind	26,780	-
Library and Archives Canada	500	-
Donation	-	16,650
	<u>883,936</u>	<u>890,968</u>
Expenses		
Salaries and benefits	453,095	315,660
Travel	34,095	135,178
Professional fees	102,391	159,832
Communications	41,060	52,699
Rent, equipment and facilities	116,933	87,409
Operating costs	129,479	120,156
Amortization of tangible capital assets	3,934	5,580
	<u>880,987</u>	<u>876,514</u>
Excess of revenues over expenses	<u>2,949</u>	<u>14,454</u>

Inuit Circumpolar Council (Canada) Inc.

Schedules - Statement of Revenue and Expenses by Project

Year ended March 31, 2025

(Unaudited)

GLOBAL ARCTIC LEADERSHIP INITIATIVE				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Global Affairs Canada	665,000	-	(121,250)	<u>543,750</u>	<u>987,300</u>
Expenses					
Salaries and benefits				378,609	685,768
Professional fees				33,571	58,349
Communications				12,128	47,897
Travel				58,297	108,511
Administration fees				61,145	86,775
				<u>543,750</u>	<u>987,300</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.

Schedules - Statement of Revenue and Expenses by Project

Year ended March 31, 2025

(Unaudited)

INUIT CROWN PARTNERSHIP COMMITTEE				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Crown-Indigenous Relations & Northern Affairs Canada (via Inuit Tapiriit Kanatami)	67,000	31,360	-	98,360	51,175
Expenses					
Salaries and benefits				79,662	27,996
Travel				7,037	8,994
Professional fees				6,815	3,305
Communications				4,846	10,880
				98,360	51,175
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

Schedules - Statement of Revenue and Expenses by Project

Year ended March 31, 2025

(Unaudited)

CLIMATE CHANGE - INTERNATIONAL INITIATIVES

				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Crown-Indigenous Relations & Northern Affairs Canada (via Inuit Tapiriit Kanatami)	-	-	-	-	239,623
Crown-Indigenous Relations & Northern Affairs Canada	310,000	190,282	(145,810)	354,472	-
Environment & Climate Change Canada	39,615	-	(2,889)	36,726	6,000
MakeWay Foundation (via I.C.C. Foundation)	-	-	-	-	25,000
Climate Justice Resilience Fund (NVF) (via I.C.C. Foundation)	11,865	-	-	11,865	11,863
Monarch Foundation (via I.C.C. Foundation)	19,741	-	-	19,741	19,378
Saami Council / Misc	-	-	-	-	10,754
Global Affairs Canada	2,875	-	-	2,875	4,600
ICC Greenland	35,921	-	-	35,921	9,009
Inuvialuit Regional Corporation	-	-	-	-	6,605
Makivvik	7,773	-	-	7,773	-
Nunatsiavut Government	4,858	-	-	4,858	-
Nunavut Tunngavik Inc.	3,485	-	-	3,485	-
Int'l Work Group for Indigenous Affairs	9,633	-	-	9,633	-
				487,349	332,832
Expenses					
Salaries and benefits				92,560	25,668
Travel				150,862	106,774
Professional fees				178,512	144,075
Communications				17,493	32,168
Administrative fees				47,922	24,147
				487,349	332,832
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

Schedules - Statement of Revenue and Expenses by Project

Year ended March 31, 2025

(Unaudited)

NORTHERN CONTAMINANTS PROGRAM				2025	2024
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending	\$	\$
Contribution revenue					
Crown-Indigenous Relations & Northern Affairs Canada					
(Arrangement # 1617-HQ-000281, amendment 0025)	190,670	54,205	(48,297)	196,578	218,865
Environment & Climate Change Canada	6,305	-	-	6,305	-
				202,883	218,865
Expenses					
Salaries and benefits				11,125	4,679
Travel				62,116	74,462
Professional fees				108,310	114,414
Communications				1,939	440
Administrative fees				19,393	24,870
				202,883	218,865
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

ARCTIC COUNCIL ENGAGEMENT				2025	2024
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending	\$	\$
Contribution revenue					
Crown-Indigenous Relations & Northern Affairs Canada					
<i>(Arrangement # 1617-HQ-000281, amendment 0021)</i>	-	-	-	-	120,000
Expenses					
Salaries and benefits				-	-
Travel				-	33,270
Professional fees				-	34,416
Communications				-	36,662
Administrative fees				-	15,652
				-	120,000
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

CIRCUMPOLAR HEALTH				2025	2024
				\$	\$
	Contribution Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Health Canada (via Inuit Tapiriit Kanatami)	150,274	194,500	(162,000)	182,774	156,800
Indigenous Services Canada (FNIHB)	49,500	9,325	-	58,825	40,175
Indigenous & Northern Affairs Canada	-	-	-	-	5,676
Gordon Foundation (via I.C.C Foundation)	-	-	-	-	-
University of Saskatchewan	-	25,311	-	25,311	-
Peter Gilgan Foundation	50,000	-	(50,000)	-	-
Novo Nordisk (via I.C.C Foundation)	50,000	-	(50,000)	-	-
MakeWay Foundation (via I.C.C Foundation)	-	35,000	(35,000)	-	-
				266,910	202,651
Expenses					
Salaries and benefits				155,137	50,716
Travel				47,837	33,607
Professional fees				33,274	82,311
Communications				10,312	17,367
Administrative fees				20,350	18,650
				266,910	202,651
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.
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(Unaudited)

QANITTAQ				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Memorial University / CFREF	-	2,881,945	(2,263,551)	618,394	1,403,769
Memorial University / CFREF - interest	45,547	-	-	45,547	-
				663,941	1,403,769
Expenses					
Salaries and benefits				359,105	47,373
Professional fees				196,312	219,323
Travel				38,268	45,628
Communications, printing				41,731	91,445
Office Rent				28,525	-
Contributions to regions				-	1,000,000
				663,941	1,403,769
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

Schedules - Statement of Revenue and Expenses by Project

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(Unaudited)

INTERNATIONAL MARITIME ORGANIZATION ENGAGEMENT

				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
G&B Moore Foundation	274,718	51,667	(97,891)	228,494	144,598
G&B Moore Foundation (via I.C.C Foundation)	-	-	-	-	60,542
Oceans Conservancy Inc (via I.C.C Foundation)	-	27,301	-	27,301	5,197
Oak Foundation (via I.C.C Foundation)	-	-	-	-	46,000
				<u>255,795</u>	<u>256,337</u>
Expenses					
Salaries and benefits				150,623	47,074
Travel				39,529	76,636
Professional fees				41,409	100,056
Communications				1,818	14,681
Administrative fees				22,416	17,890
				<u>255,795</u>	<u>256,337</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

MARINE CONSERVATION & PIKIALASORSUAQ

				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
G&B Moore Foundation (via I.C.C Foundation)	-	-	-	-	3,560
WWF - Canada (via I.C.C Foundation)	-	20,000	-	20,000	47,000
University of Manitoba	-	91,650	(37,750)	53,900	-
				<u>73,900</u>	<u>50,560</u>
Expenses					
Salaries and benefits				-	-
Travel				63,313	26,406
Professional fees				2,587	19,047
Administrative fees				8,000	5,107
				<u>73,900</u>	<u>50,560</u>
Excess of revenues over expenses				<u><u>-</u></u>	<u><u>-</u></u>

Inuit Circumpolar Council (Canada) Inc.

Schedules - Statement of Revenue and Expenses by Project

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(Unaudited)

PIKIALASORSUAQ IMPLEMENTATION - STUDENTS

INUIT - LED MONITORING

				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Oceans North Conservation Society (via I.C.C Foundation)	-	-	-	-	44,210
Expenses					
Salaries				-	-
Professional fees				-	23,303
Travel				-	7,819
Communications				-	88
Administrative fees				-	13,000
				<u>-</u>	<u>44,210</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

ENVIRONMENTAL PRIORITIES ISSUES:

CONSERVATION & WILDLIFE ISSUES

				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Environment & Climate Change					
Canada	40,105	-	-	40,105	46,938
Inuit Tapiriit Kanatami	12,750	-	-	12,750	-
Nunavut Tunngavik Incorporated	50,000	-	-	50,000	88,505
Inuvialuit Regional Corporation	9,154	-	-	9,154	-
				<u>112,009</u>	<u>135,443</u>
Expenses					
Salaries and benefits				51,736	83,181
Travel				29,104	13,673
Professional fees				20,367	24,520
Communications				1,787	4,569
Administrative fees				9,015	9,500
				<u>112,009</u>	<u>135,443</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

POLAR BEAR CONSERVATION AND MANAGEMENT

				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Polar Bear Management - ECCC	112,000	102,830	(51,860)	<u>162,970</u>	<u>9,170</u>
				<u>162,970</u>	<u>9,170</u>
Expenses					
Salaries and benefits				127,000	7,870
Professional fees				613	-
Travel				11,357	-
Communications, printing				-	-
Administrative fees				24,000	1,300
				<u>162,970</u>	<u>9,170</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.
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(Unaudited)

INUIT MARINE ENGAGEMENT CAPACITY				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Fisheries & Oceans Canada (Coast Guard)	260,498	40,730	(207,264)	<u>93,964</u>	<u>8,770</u>
				93,964	8,770
Expenses					
Salaries and benefits				69,099	7,300
Travel				16,323	672
Administrative fees				<u>8,542</u>	<u>798</u>
				93,964	8,770
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.
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BEARDED SEAL INDIGENOUS KNOWLEDGE

				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
PEW Foundation (via I.C.C Foundation)	56,715	113,790	(69,217)	<u>101,288</u>	<u>9,683</u>
				<u>101,288</u>	<u>9,683</u>
Expenses					
Salaries and benefits				53,754	4,890
Professional fees				1,396	-
Travel				30,781	3,556
Communications, printing				2,117	20
Administrative fees				13,240	1,217
				<u>101,288</u>	<u>9,683</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

PAME OECM & CAO PROJECTS				2025	2024
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending	\$	\$
Contribution revenue					
Protection of the Arctic Marine Environment (PAME)	7,500	1,809	-	<u>9,309</u>	<u>5,691</u>
				<u>9,309</u>	<u>5,691</u>
Expenses					
Salaries and benefits				7,764	-
Professional fees				-	5,691
Communications				45	-
Administrative fees				<u>1,500</u>	<u>-</u>
				<u>9,309</u>	<u>5,691</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.**Schedules - Statement of Revenue and Expenses by Project**

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(Unaudited)

BIODIVERSITY PROJECTS

				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Conservation of Arctic Flora and Fauna	-	-	-	-	10,000
				-	10,000
Expenses					
Salaries and benefits				-	10,000
					10,000
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

INUIT NATURE TABLE				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Inuit Tapiriit Kanatami	-	-	-	-	47,861
ECCC - Cdn Wildlife Service	100,000	100,000	(154,270)	45,730	-
				45,730	47,861
Expenses					
Salaries				38,518	39,034
Professional fees				-	4,210
Communications				1,359	1,417
Travel				1,509	-
Administration				4,344	3,200
				45,730	47,861
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

INUIT RESEARCH NETWORK				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Inuit Tapiriit Katanami	39,493	53,871	(78,350)	15,014	5,101
				15,014	5,101
Expenses					
Salaries and benefits				15,014	2,814
Communications				-	-
Professional fees				-	2,287
				15,014	5,101
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

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(Unaudited)

ARCTIC NET				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Laval University	61,299	-	-	61,299	64,341
Inuit Tapiriit Kanatami	1,898	-	-	1,898	-
				63,197	64,341
Expenses					
Salaries and benefits				33,113	24,573
Travel				6,676	9,917
Professional fees				3,132	2,650
Communications				11,276	17,671
Administrative fees				9,000	9,530
				63,197	64,341
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.**Schedules - Statement of Revenue and Expenses by Project**

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(Unaudited)

DATA STRATEGY DEVELOPMENT

				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Inuit Tapiriit Kanatami	-	98,600	-	<u>98,600</u>	<u>51,400</u>
Expenses					
Salaries and benefits				97,935	50,363
Professional fees				418	425
Communications, printing				<u>247</u>	<u>612</u>
				<u>98,600</u>	<u>51,400</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.
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(Unaudited)

LANGUAGE & CULTURE CAPACITY DEVELOPMENT				2025	2024
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending	\$	\$
Contribution revenue					
Canada Council for the Arts	-	56,000	-	56,000	191,664
Nunavut Government	-	-	-	-	25,000
Nunavut Bilingual Education Society	-	-	-	-	5,000
Inhabit Media	-	-	-	-	5,000
				56,000	226,664
Expenses					
Salaries				-	79,739
Professional fees				50,000	12,239
Communications				-	14,641
Travel				-	99,045
Administration				6,000	21,000
				56,000	226,664
Excess of revenues over expenses				-	-

Inuit Circumpolar Council (Canada) Inc.

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ARCHIVES				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Library and Archives Canada	49,915	16,583	-	66,498	83,448
Canadian Council of Archives	28,071	-	-	28,071	15,000
Climate Justice Resilience Fund (NVF) (via I.C.C Foundation)	-	-	-	-	87,833
				<u>94,569</u>	<u>186,281</u>
Expenses					
Salaries and benefits				27,529	93,822
Professional fees				52,397	45,003
Travel				5,444	31,319
Communications, printing				8,799	5,237
Administrative fees				400	10,900
				<u>94,569</u>	<u>186,281</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.

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CELEBRATING INUIT CULTURE AND LANGUAGE AT 2022 GENERAL ASSEMBLY

				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Canadian Heritage	-	-	-	-	63,443
				-----	-----
Expenses					
Salaries and benefits				-	5,614
Professional fees				-	35,645
Travel				-	7,411
Communications, printing				-	6,505
Administrative fees				-	8,268
				-----	-----
					63,443
				-----	-----
Excess of revenues over expenses				-	-
				=====	=====

Inuit Circumpolar Council (Canada) Inc.
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INUIT ART GATHERING				<u>2025</u>	<u>2024</u>
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Canada Council for the Arts	-	75,000	-	<u>75,000</u>	<u>-</u>
Expenses					
Salaries and benefits				7,000	-
Travel				67,300	-
Administrative fees				<u>700</u>	<u>-</u>
				<u>75,000</u>	<u>-</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

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SHARING UNIKKAAT/SHARING OUR STORIES				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Canadian Heritage	-	-	-	-	153,940
Expenses					
Salaries and benefits				-	49,045
Travel				-	-
Professional fees				-	69,337
Communications				-	15,041
Administrative fees				-	20,517
				<u>-</u>	<u>153,940</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

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INUIT PRIORITIES SUPPORT				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
Global Affairs Canada	242,463	-	(107,257)	<u>135,206</u>	<u>-</u>
Expenses					
Salaries and benefits				48,949	-
Travel				19,763	-
Professional fees				18,904	-
Communications				35,300	-
Administrative fees				12,290	-
				<u>135,206</u>	<u>-</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>

Inuit Circumpolar Council (Canada) Inc.

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SAON - SEA ICE EXPERT PANEL				2025	2024
				\$	\$
	Contributions Received	Deferred Revenue Beginning	Deferred Revenue Ending		
Contribution revenue					
British Antarctic Survey	59,186	-	(55,703)	<u>3,483</u>	<u>-</u>
Expenses					
Salaries and benefits				-	-
Travel				3,483	-
Professional fees				-	-
Communications				-	-
Administrative fees				-	-
				<u>3,483</u>	<u>-</u>
Excess of revenues over expenses				<u>-</u>	<u>-</u>